

Holistic Stakeholder Engagement on the Port Security Project



As part of its daily operations, IMO staff frequently liaise with governments, their personnel and their national stakeholders at every level. This “stakeholder engagement” is also a key element of IMO’s implementation of the Port Security

Project. The the continuous and consistent engagement with sectoral, national and regional stakeholders requires the implementation of a broad and wholly collaborative process, which informs the entire project, binding together all the key elements from project design, implementation and monitoring, all the way to the evaluation of project outcomes.

From the onset, the methodology IMO has employed for the Port Security Project has been premised upon the continuous engagement of project stakeholders, who have been instrumental in the design of tailor-made workplans for their respective participating countries, and who have provided input, feedback and direction at every stage and ‘check point’ of implementation. The underlying intention is to bolster the role of participating governments in the project implementation process, to ensure that project delivery and monitoring become ‘horizontal’ – in other words, user-driven and not a ‘top-down’ process.

IMO is in the fortunate position of benefitting from an established network of personnel from the Project’s participating countries, who serve in the national delegations based in their respective UK embassies and High Commissions. These national focal points form a key network and allow the Port Security Project team to maintain valuable relationships with primary stakeholders both in-country and ‘in-house’. In this way, participating governments may continue to fully perform their role as equal partners, involved in various aspects of the project and at all levels.

